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<https://drive.google.com/drive/folders/0B75b5xYLjSSNTFRRRzMSZDBWV0E?usp=sharing> QUESTION 1The project manager was asked to provide recommendations for the removal of a vendor. A meeting was scheduled with the key stakeholders and the project sponsor to highlight the reasons for this recommendation. Which of the following should the project manager bring to the meeting to support this recommendation? (Select TWO) A. The issue log to show why the vendor should be replacedB. The team action items to show why the vendor should be replacedC. The scope statement to show why the vendor should be replacedD. A procurement plan to show why the vendor should be replacedE. A change management plan to have the vendor replaced
Answer: AE QUESTION 2A company has updated the method it uses to initiate projects. The company requires RFPs from three vendors, and low high bids must be rejected to determine the selected vendor. Which of the following terms describes this requirement? A. OutsourcingB. Business acquisitionC. Business process changeD. Internal reorganization Answer: A
QUESTION 3The project manager has noticed a vendor is not performing in accordance with the SLA Which of the following items should the project manager use to highlight the vendor's areas of poor performance? A. Balanced score cardB. WBSC. Post-project evaluationD. PERT Answer: B
QUESTION 4Team members have reported that meetings are poorly attended and unproductive Which of the following steps can the project manager take to make the meetings more productive? A. Discontinue the meetings with the poorest attendance.B. Decrease the length of the meetingsC. Distribute an agenda before each meetingD. Document team member attendance and report it to management. Answer: D
QUESTION 5Which of the following documents should be used to provide high-level reporting to key stakeholders? A. DashboardB. Communication planC. Statement of workD. Project charter Answer: C
QUESTION 6During the initiation phase, a project manager has asked for a document containing the high-level objectives and goals for a project. Which of the following documents would contain these items? A. Business caseB. Requirements documentC. Project timelineD. Task plan Answer: A
QUESTION 7A program manager informs a project manager that a new, high-priority project has been approved and will need the current project's resources before the scheduled project close- date The project team meets and determines that the project should be fast-tracked Which of the following documents should the project team reference to fast-track the project? (Select TWO). A. Scope management planB. Configuration management planC. Network diagramD. Project scheduleE. Project plan Answer: AC
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