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New QuestionA project team is overseeing the installation of a new reptile habitat at the local zoo. During execution, zoo personnel decides to house a different type of reptile that will require a different temperature range than the capacity of the installed system. The modification has been approved. Which of the following constraints are MOST likely to be affected? (Choose two.)
A. Quality because the existing system is now outside the threshold
B. Requirements because this is a change to initial scope
C. Cost because replacing the system incurs additional expense
D. Schedule because this was an unscheduled task and will impact the timeline
E. Stakeholders because they will need to understand the modification and provide buy-in
Answer: CD

New QuestionAn authorized change to a construction project was implemented. During the modification, the team identified a defect in which the change caused the building power output to be outside the KPPs. Which of the following actions should the project manager take?
A. Submit a new change request
B. Initiate the regression plan
C. Add remediation to the schedule
D. Accept the new power output
Answer: B

New QuestionWhich of the following is the MOST likely target audience to be notified of the achievement of a key milestone in a project schedule?
A. Project manager and project scheduler
B. Project coordinator and project sponsor
C. Project champion and project scheduler
D. Project stakeholders and project team
Answer: D

New QuestionWhich of the following metrics demonstrates to a project manager if a project is overspending or under spending ?
A. EACB. BACC. CPID. ETC
Answer: C

New QuestionA project manager is managing a transnational project. One of the key team members is having difficulties understanding the client requirements. Which of the following actions would be BEST for the project manager to take?
A. Ask the client to provide additional language resources to the team
B. Purchase a language translation program
C. Hire a translator to help the key team member
D. Ask the client to provide requirements in the native language of the team
Answer: D

New QuestionA new project charter is being drafted. Which of the following would be the BEST source for the high-level project requirements?
A. Sponsor
B. Project manager
C. Project management office
D. Project team
Answer: A

New QuestionA project team member highlights to the project manager that expensive licensing for critical software in use across the project may expire before the completion of the project. Which of the following would the project manager MOST likely do?
A. Place a risk on the risk register and arrange a risk review with the appropriate stakeholders to accept and/or mitigate the risk
B. Raise a purchase order to purchase the licensing and ask the team member to install it
C. Amend the project scope and raise a project change request to obtain approval of the amendment
D. Amend the project schedule and work breakdown structures to remove the use of the software from the project.
Answer: A

New QuestionA customer asks a project manager if a small change can be made during the delivery phase. The project manager does not agree to the change. Which of the following is the MOST likely reason?
A. Established communication plan
B. Scope creep
C. Resource constraints
D. Iterative approach
Answer: B

New QuestionA business has implemented a new online performance management tool that allows functional and project managers to rate employees online. This action is known as which of the following?
A. Business process change
B. Organizational change
C. Internal reorganization
D. Business continuity planning
Answer: A

New QuestionWhich of the following activities are associated with the closing phase of a project? (Choose two.)
A. Risk mitigation
B. Archiving of project documents
C. Tracking of expenditures
D. Lessons learned
E. Quality assurance
Answer: BD

New QuestionWhich of the following defines a group of projects that work together to achieve a common goal?
A. Product
B. Portfolio
C. Program
D. Project plan
Answer: C!!!RECOMMEND!!!

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